

SPECIAL BUDGET REVIEW COMMITTEE

MAY 5, 2022

A meeting of the Budget Review Committee was held Thursday, May 5, 2022, at 7:00 p.m. in the Aldermanic Chamber and via Zoom which meeting link can be found on the agenda.

Alderman Richard A. Dowd, Chairman, presided.

Let's start the meeting by taking a roll call attendance. If you are participating via Zoom, please state your presence, reason for not attending the meeting in person, and whether there is anyone in the room with you during this meeting, which is required under the Right-To-Know Law.

Members of Committee present: Alderman Richard A. Dowd, Chairman
Alderman-at-Large Michael B. O'Brien
Alderman John Cathey
Alderman Ernest Jette
Alderwoman-at-Large Shoshanna Kelly (via Zoom)
Alderman John Sullivan
Alderman-at-Large Lori Wilshire

Also in Attendance: Alderman Patricia Klee
Steve Bolton, Corporation Counsel
John Griffin, CFO/Treasurer/Tax Collector
Cheryl Lindner, Treasury Management Officer

ROLL CALL

DISCUSSION

- Fiscal Year 2023 budget guidelines
- bonding, debt service, and general budgeting process

Chairman Dowd recognized John Griffin, CFO/Treasurer/Tax Collector

REMARKS BY THE ALDERMEN

ADJOURNMENT

MOTION BY ALDERMAN O'BRIEN TO ADJOURN

MOTION CARRIED

The meeting was declared closed at 8:46 p.m.

Alderman Michael B. O'Brien, Sr., Committee Clerk

City of Nashua

Budget Review Committee

May 5, 2022

Workshop



John L. Griffin, CFO/Treasurer/Tax Collector
Cheryl Lindner, Treasury Management Officer

City of Nashua

Bonds and Debt Service



Historical Bond Analysis

Governmental Activities - General Obligation Debt

Line Number	Fiscal Year	City Departments	School Department	Total
1	2021	\$ 87,830,337	\$ 41,529,060	\$ 129,359,397
2	2020	62,523,952	43,311,060	\$ 105,835,012
3	2019	62,492,184	51,281,483	\$ 113,773,667
4	2018	64,544,913	58,464,492	\$ 123,009,405
5	2017	68,195,428	67,054,955	\$ 135,250,383
6	2016	59,909,512	76,753,489	\$ 136,663,001

Business - Type Activities - General Obligation Debt and State Revolving Loan Funds

Line Number	Fiscal Year	Solid Waste Fund	Wastewater Fund	Total
12	2021	\$ 14,253,335	\$ 47,423,197	\$ 61,676,532
13	2020	15,548,921	51,009,413	\$ 66,558,334
14	2019	10,395,007	49,882,335	\$ 60,277,342
15	2018	9,527,912	47,748,212	\$ 57,276,124
16	2017	11,398,186	51,472,186	\$ 62,870,372
17	2016	12,218,460	55,196,158	\$ 67,414,618

Other General Obligation Debt

Line Number	Fiscal Year	Pennichuck Acquisition	Citywide Paving Program
23	2021	\$ 119,745,000	\$ 19,793,489
24	2020	123,435,000	13,897,285
25	2019	127,025,000	7,329,258
26	2018	130,530,000	-
27	2017	133,960,000	-
28	2016	137,330,000	-

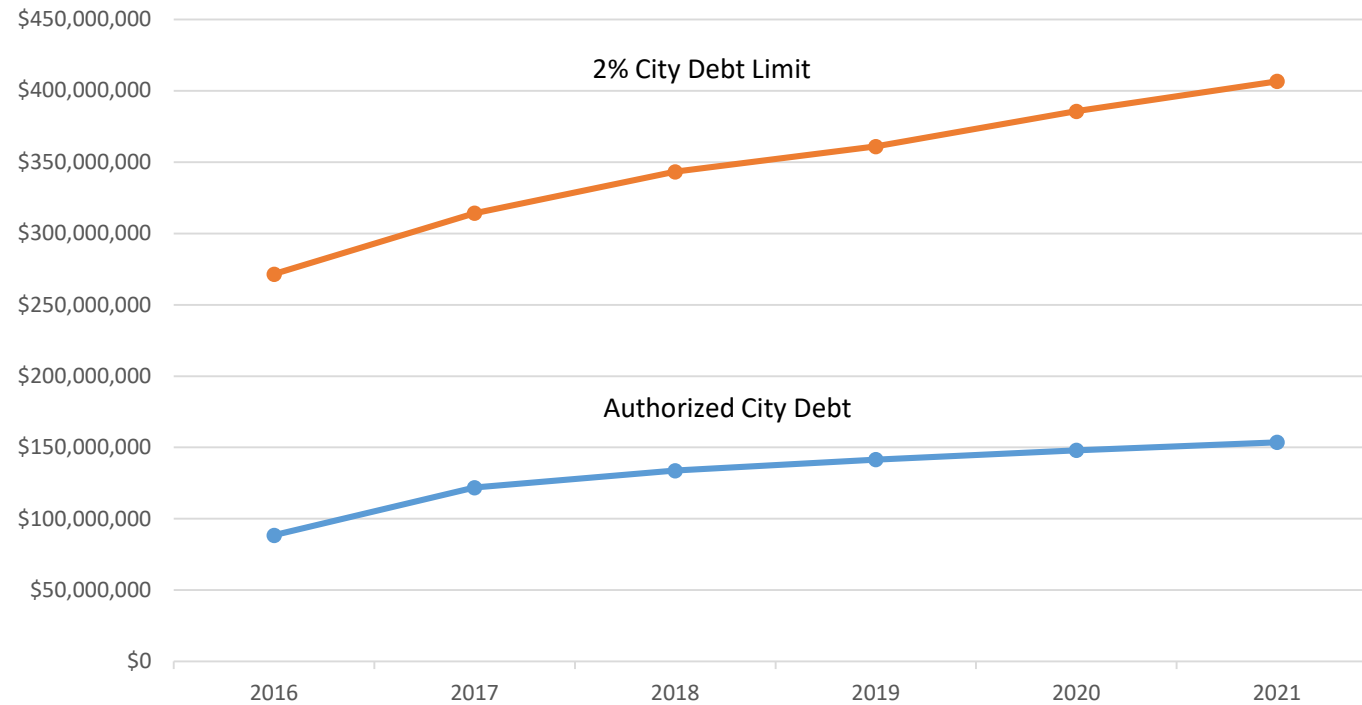
City of Nashua

City Debt Limit Analysis



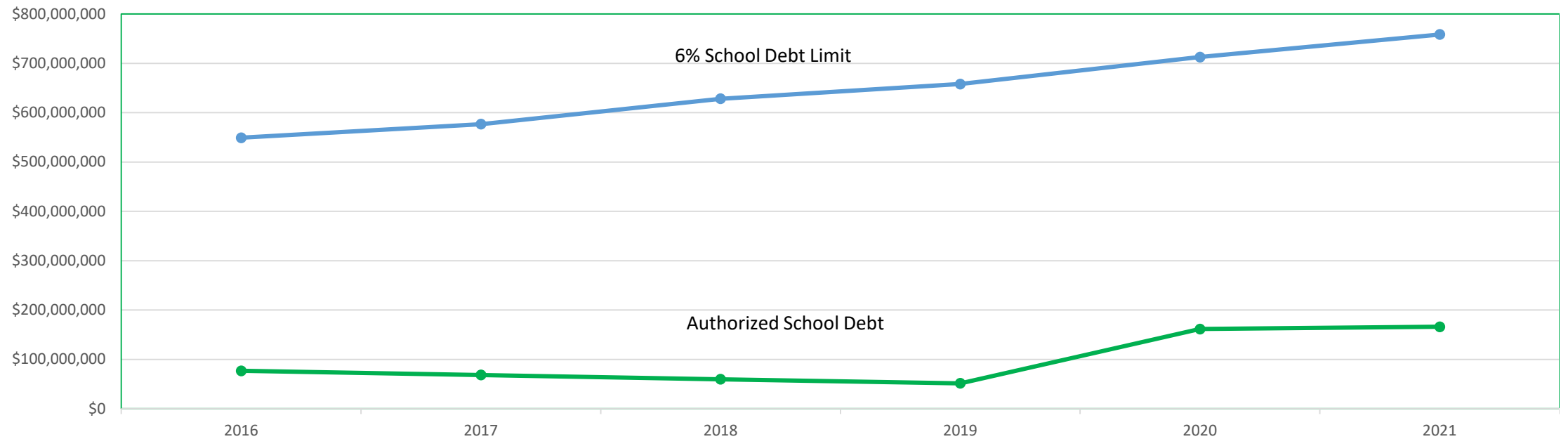
City of Nashua City Debt Limit Analysis

Fiscal Year 2016 to Fiscal Year 2021



City of Nashua School Debt Limit Analysis

Fiscal Year 2016 to Fiscal Year 2021



City of Nashua

Bond Sales Plan and General Fund

Debt Service Analysis



General Fund General Obligation Bond Sales Plan

Bonds supported by General Fund

<u>Line No.</u>		<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>	<u>FY 27</u>	<u>FY 28</u>	<u>FY 23 - FY 28</u>
1	Authorized							
	Resolution							
	Term							
2	DPW Admin Building	6,000,000	-	-	-	-	-	6,000,000
3	New Mid. School & 2 Mid. School Reno's	25,000,000	25,000,000	16,600,000	-	-	-	66,600,000
4	Add't Police HVAC, Windows, & Lockers	1,550,000	-	-	-	-	-	1,550,000
5	DPW Admin Building #2	-	3,000,000	-	-	-	-	3,000,000
6	Renovations/Improvements Franklin St. School	-	5,000,000	-	-	-	-	5,000,000
7		-	-	-	-	-	-	-
8	Subtotal Authorized	<u>\$32,550,000</u>	<u>\$33,000,000</u>	<u>\$16,600,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 82,150,000</u>
9								
10								
11	Not Authorized - Possible Projects							
	Resolution							
	Term							
12	Add't Middle School	-	-	10,000,000	-	-	-	10,000,000
13	Elementary Schools (2)	-	-	6,500,000	-	-	-	6,500,000
14	CERF FY @# Pierce Pumoer En. 2	900,000	-	-	-	-	-	900,000
15	CERF FY26 Pierce Pumper Arrow XT Chassis	-	-	-	925,000	-	-	925,000
16	CERF FY27 Pierce Arrow Ariel	-	-	-	-	2,000,000	-	2,000,000
17	CERF FY28 Pierce Arrow XT 1500 GPM Pumper	-	-	-	-	-	1,000,000	1,000,000
18	Radio Communication	3,700,000	-	-	-	-	-	3,700,000
19	City Wide. Sidewalks	1,300,000	-	-	-	-	-	1,300,000
20	DPW Streets Heating Sys. Upgrades	-	2,000,000	-	-	-	-	2,000,000
21	DPW Streets Roof Replacement	-	1,320,000	-	-	-	-	1,320,000
22	DPW Streets Truck Bay Wash	-	1,080,000	-	-	-	-	1,080,000
23	Other	3,000,000	3,000,000	4,000,000	15,000,000	15,000,000	15,000,000	55,000,000
24	Subtotal Not Authorized	<u>8,900,000</u>	<u>7,400,000</u>	<u>20,500,000</u>	<u>15,925,000</u>	<u>17,000,000</u>	<u>16,000,000</u>	<u>85,725,000</u>
25								
26	Grand Total General Fund (Lines 8 + 24)	<u>\$41,450,000</u>	<u>\$40,400,000</u>	<u>\$37,100,000</u>	<u>\$15,925,000</u>	<u>\$17,000,000</u>	<u>\$16,000,000</u>	<u>\$ 167,875,000</u>
27		Debt Pmts	Debt Pmts	Debt Pmts	Debt Pmts	Debt Pmts	Debt Pmts	
28		payments begin	payments begin	payments begin	payments begin	payments begin	payments begin	
		in FY 24	in FY 25	in FY 26	in FY 27	in FY 28	in FY 29	

General Fund Debt Service Analysis

New Debt Sales Through FY 2028

Line Number	Fiscal Year	Debt Service on Current Debt	Increase (Decrease) in Current Debt Service	Target Debt Service Amount	Projected Total General Fund Debt Service Budget	Projected Debt Service Inc (Decr)	Fiscal Year
1	2023	\$ 16,812,619	\$ -	\$ 17,500,000	\$ 17,367,825	\$ 539,284	2023
2	2024	15,128,648	(1,683,971)	18,800,000	18,837,923	1,470,098	2024
3	2025	13,021,427	(2,107,221)	19,800,000	19,880,196	1,042,273	2025
4	2026	11,453,677	(1,567,750)	21,300,000	21,356,083	1,475,887	2026
5	2027	11,057,367	(396,310)	22,300,000	22,322,905	966,822	2027
6	2028	10,581,505	(475,862)	23,300,000	23,429,180	1,106,275	2028
7	2029	10,196,425	(385,080)	24,300,000	24,408,275	979,095	2029
8	2030	10,132,003	(64,422)	24,300,000	23,694,066	(714,209)	2030
9	2031	9,932,093	(199,910)	24,300,000	23,245,687	(448,379)	2031
10	2032	9,554,193	(377,900)	24,300,000	22,610,649	(635,038)	2032
11	2033	8,793,029	(761,164)	24,300,000	21,613,229	(997,420)	2033
12	2034	8,422,651	(370,378)	24,300,000	20,620,220	(993,009)	2034
13	2035	7,142,537	(1,280,114)	24,300,000	19,008,462	(1,611,758)	2035
14	2036	5,948,052	(1,194,485)	24,300,000	17,589,896	(1,418,566)	2036
15	2037	5,088,632	(859,420)	24,300,000	16,506,364	(1,083,532)	2037
16	2038	4,504,505	(584,127)	24,300,000	15,692,993	(813,371)	2038
17	2039	4,501,959	(2,546)	24,300,000	15,407,127	(285,866)	2039
18	2040	4,362,492	(139,467)	24,300,000	15,049,804	(357,323)	2040
19	2041	4,196,488	(166,004)	24,300,000	14,664,795	(385,009)	2041
20	2042	3,796,430	(400,058)	24,300,000	13,985,855	(678,940)	2042
21	2043	3,736,811	(59,619)	24,300,000	13,580,511	(405,344)	2043
22	2044	3,738,102	1,291	24,300,000	12,731,565	(848,946)	2044
23	2045	3,733,160	(4,942)	24,300,000	11,844,373	(887,192)	2045
24	2046	3,727,828	(5,332)	24,300,000	11,495,022	(349,351)	2046
25	2047	2,583,744	(1,144,084)	24,300,000	9,477,475	(2,017,547)	2047
26	2048	-	(2,583,744)	24,300,000	6,064,381	(3,413,094)	2048
27	2049	-	-	24,300,000	3,609,713	(2,454,668)	2049
28	2050	-	-	24,300,000	1,832,513	(1,777,200)	2050
Totals		\$ 192,146,377	\$ (16,812,619)		\$ 457,927,087		

City of Nashua

Solid Waste Enterprise Fund



Solid Waste Enterprise Fund

- Solid Waste Activities have been consistently reported as an Enterprise Fund.
- Generally Accepted Accounting Principles (GAAP) definition of Enterprise Funds:
- Enterprise Funds are created and used to report any activity for which a fee is charged to external users for goods or services.
- The total cost of the activity does not have to be fully paid for by the user fees.
- The City can subsidize any amount of the costs of an Enterprise Fund.
- Reporting Solid Waste activities as an Enterprise Fund may be desirable to determine the amount of the City's subsidy.

Solid Waste Enterprise Fund

Expenses, Revenues, and General Fund Appropriation History

Fiscal Year	Expenses	Revenues	General Fund Appropriation
2020	\$9,175,700	\$3,736,922	\$5,438,778
2021	\$9,862,603	\$4,114,227	\$5,748,376
2022	\$10,250,541	\$5,061,633	\$5,188,908
2023	\$17,032,008	\$11,174,039	\$5,857,969