

STRATEGIC PLANNING COMMITTEE

JULY 19, 2016

6:00 PM

Aldermanic Chamber

ROLL CALL

ELECTION OF COMMITTEE CLERK

PUBLIC COMMENT

COMMUNICATIONS

From: Brian S. McCarthy, President, Board of Aldermen
Re: Consolidated Input – Vision 2020 Public Input Sessions

From: Brian S. McCarthy, President, Board of Aldermen
Re: (DRAFT) Top Items List from Vision 2020 Sessions

ORGANIZATIONAL DISCUSSION

- Review of Statement of Policy and Strategic Plan Ordinance
- Strategic Planning Information – Directors Marchant and Cummings
- General Discussion
- Next Meeting Date

PUBLIC COMMENT

REMARKS BY THE ALDERMEN

ADJOURNMENT

Article XXIX: Statement of Policy and Strategic Plan

§ 5-149 Purpose and intent.

A.

It is the purpose and intent of this article that the Mayor and the Board of Aldermen of the City of Nashua establish strategic planning as a continuous and ongoing governmental function in order to promote and facilitate the adoption of a long-range plan for the development of the infrastructure of the City of Nashua and the delivery of services by the City.

B.

It is further the purpose of this article to provide for the development of a strategic plan which shall provide a recording of the policies and long-range plans of the City in a permanent fashion, and to provide for and facilitate the periodic revision of such plans.

§ 5-150 Process for adoption of plan.

A.

A Strategic Planning Committee is hereby established.

(1) The Committee shall consist of the following members:

- (a) The Chairman of the Aldermanic Planning and Economic Development Committee, who shall serve as Chair of the Strategic Planning Committee;
- (b) The Chairman of the Aldermanic Infrastructure Committee;
- (c) The Chairman of the Aldermanic Budget Review Committee;
- (d) The Mayor, or the Mayor's designee;
- (e) The President of the Board of Education, or an elected member of the Board of Education designated by the Board of Education;
- (f) The Chairman of the Police Commission, or a member of the Police Commission designated by the Police Commission;
- (g) The Chairman of the Fire Commission, or an elected member of the Fire Commission designated by the Fire Commission;
- (h) The Vice Chairman of the Board of Public Works, or an elected member of the Board of Public Works designated by the Board of Public Works;
- (i) The Chairman of the Library Board of Trustees, or a member of the Library Board of Trustees designated by the Library Board of Trustees; and
- (j) The Chairman of the Airport Authority, or a member of the Airport Authority designated by the Airport Authority."

(2) All members shall be ex officio, and their terms upon the committee shall be coincident with their terms of office or employment in the stated positions.

B.

The Mayor and the Strategic Planning Committee shall develop and maintain an official statement of policy and strategic plan for the City of Nashua. This plan shall be developed in a manner determined by the committee and approved by the Board of Aldermen. The committee may review and revise the plan from time to time, but shall do so at least once in each term of the Board of Aldermen.

C.

The Mayor and the Strategic Planning Committee shall develop and maintain annually an operating plan which shall provide for the implementation of the policies set forth in the strategic plan. This plan shall, at a minimum, detail the projected operating requirements as far into the future as is foreseeable. This plan shall be developed in a manner determined by the committee and approved by the Board of Aldermen.

§ 5-151 Vision and mission statement.

A.

Vision statement. Nashua is a proud, vibrant, and welcoming community. Nashua offers its people opportunities for personal growth, prosperity, education, culture, heritage, and recreation. Nashua is a City responsive to the needs of its citizens, continuously examining its processes to enable efficient delivery of services that enrich the quality of life.

B.

Mission statement. Nashua City Government, while recognizing fiscal limitations, shall:

(1)

Develop and allocate sufficient resources to improve the quality of its public education, recreation, safety services, parks, public works, social services, and cultural offerings;

(2)

Promote the growth of business and economic opportunity without sacrificing quality of life; and

(3)

Develop and execute long-range plans that make the vision a reality.

Board of Aldermen

City of Nashua

229 Main Street

Nashua, NH 03061-2019

(603) 589-3030

Brian S. McCarthy

President, Board of Aldermen



TO: Division Directors

FROM: Brian S. McCarthy, President, Board of Aldermen

CC: Mayor Donnalee Lozeau
Board of Aldermen

SUBJ: Consolidated Input – Vision 2020 Public Input Sessions

Dear Division Directors:

Attached you will find the consolidated input from the Board of Aldermen's five public input sessions for Vision 2020. We have categorized the results. The input was the responses to four questions, which are listed in the column headers.

What I would ask is that you review the lists, and let me know any items that your division may already be aware of and handling (I suspect there are many of these), and any items that you believe your division should handle and will handle. Input and wisdom on any of the other items is also appreciated.

We are trying to develop an action plan over the next month or so, to identify the top few items that require attention by the board and what actions we would like to take.

Thank you.

A handwritten signature in black ink that reads 'Brian S. McCarthy'.

Brian McCarthy, President
Nashua Board of Aldermen

CATEGORY	WHAT QUALITIES OF NASHUA MAKE IT A GREAT PLACE TO LIVE? (GREEN)	WHAT QUALITIES, SERVICES OR FACILITIES WOULD MAKE IT AN EVEN BETTER PLACE TO LIVE? (YELLOW)	ON AN AVERAGE DAY WHAT THINGS ABOUT THE CITY IMPACT THE QUALITY OF YOUR LIFE? (BLUE)	IN THE AREA WHERE YOU LIVE, WHAT CAUSES YOU THE GREATEST CONCERN? (RED)
Physical Structure Parks	Stellos Stadium	Simoneau Drive; City Owned Land Supposed to be Park Triangle. Let's Make It a Park or Sell It.	Safer Walking Trails And Exercise Trails	Rent Holman Stadium To Events That Can Pay For Its Use
	Conway Arena	Public Areas Unkept (Grass/Islands)	Too Much Noise From Parks	Indoor Sports
	Holman Stadium is a Jewel	Swimming Pool (Center)	Public Pools	Vandalism In Parks
	Greeley Park	Indoor Sports Complex Such As "Hampshire Dome"	Love Mine Falls – Keeping Active	Need Dog Park Local Hours
	Good Stuff Mine Falls Park, Greeley Park, Lincoln Park, Etc.	Indoor Pool	Mine Falls Park	Use Of Greeley Park
	Parks	Less Restrictive Rules At Public Pools – We Don't Use Pools Because Can't Wear Goggles Or Bring A Picnic Within Gates.	Sports Complex In South Nashua Good For Kids And Adults	St. Andrew's Park Underused
	Greeley Park	A Dog Park To Keep Dog Feces Off Pedestrian Walking Spaces	Availability Of Recreational Facilities, Walking Trails; Rail Trail, Mine Falls Park, City Pools	St. Andrew's Park Is Unsafe
	Keeping Greeley Park the Way it is	Need A Recreational Dome Like Milford	Greeley Park Is Great	Mine Falls; Safety (Not Super Bad)
	Great Parks, Esp. Mine Falls Affordability	Give Holman Stadium Back To The Children Of Nashua For Sports Like It Was Intended	Access To Recreational Spaces	Blurring Of Public Property For Private Use
	The Park System is Very Good, but Needs Upkeep	Better Use Of Holman Stadium		Concert Noise Amplified
	Lots of Parks, Green Space	Better Use Of Holman Stadium		
	Holman Stadium, Rotary Park, Millyard Spaces	Holman Baseball		

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	Parks and Green Space in a City this Size	Re: Use Of Holman Stadium Now That Professional Baseball Is Gone		
	Recreation Opportunities, Bike Trail	More Seating/Benches In Parks And Along Sidewalks		
	Parks & Recreation Programs			
	Nice Big Trees			
	Parks; Mine Falls, Greeley			
	Venues Available; Greeley Park, Downtown Sidewalks And Buildings			
	Mine Falls Park			
	Recreational Facilities; Stellos', Holman, Conway, YMCA, Park System			
	Great Place to Live Parks			
	Greeley Art Fair			
	Mine Falls is Wonderful and Kept Up Nice. I also Love Main Street and the Way it has Maintained its "Homey" Atmosphere			
	Nice Parks			
	Great Sports Facilities			
Programs Recreation	Park and Recreation Program	We Have A Great Parks Department, Why Don't They Put Up The Tennis Nets At Pennichuck	Lots Of Wildlife Sightings	Under Use Of Rivers
	Park & Recreation Department is Outstanding	Better Recreational Programs	Leisure Time Offerings	
	Proximity to Mountains, Sea & Cities	More Adult Recreation	Lack Of Affordable And Varied Family Activities	

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	Goof Stuff; Recreation Programs Such as Kids Basketball, Soccer, All, Tennis Lessons, etc.	Long Term Park Plan		
	Youth Activities	Young Adult Activities/Events		
	Family Friendly, Good Sports/Recreational Opportunities for Kids	More Opportunities For Young People 16 Yr – 20 Yr Old People		
	Sports for Children			
	Good Recreational Opportunities for Kids/Family Friendly			
	Only 45 Minutes from Beach, Mountains & Boston			
Downtown Economic Issues	Empty Stores on Main Street Concerns Me	Re: Development Of Millyard	No “Destination” Downtown (I.E., Movie, Playhouse)	Empty/Vacant Buildings
	Potential for Growth	Economic Development	A City Center, I.E., Downtown	Empty Buildings
		Enhance & Develop Economically Challenged Areas	Property Taxes	Increase In Empty Storefronts On Main Street
		Business Incubator	Industry	Economic Group Issues
		Stronger Economic Development		Keep More Business In Downtown
		Conference Center Conventions		
		Support Local Business		
		Empty Buildings		
Sidewalks	Downtown Sidewalks	No Bicycles On The Sidewalks	Sidewalks	Uneven Sidewalks Make It Hard For Seniors/Disabled To Get Around Downtown
		Sidewalks Are Needed Everywhere	Lack Of Sidewalks Where My Kids Need To Walk	Safe Pedestrian Sidewalks, Traffic

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		Better Plowed Sidewalks	Disrepair Of Sidewalks	Sidewalks; Need Them, Local Cable Access
			Poor Quality Of Downtown Red Brick Sidewalks	
Downtown Stores	Stores, Boutiques	Need Downtown Factory Outlets, Large Grocery Store	Easy Access To A Variety Of Shopping	Lack Of Retail Services, I.E., Grocery Stores
	Micro-Roast Coffee, Local Business, Owner-Occupied Business, Great Bakeries Chocolate And Pastries	“Vibrant” Shopping, Downtown Character		
Downtown Parking		Review Street Layout Downtown, Revise Parking, One Way Pattern, Add Bike Lanes	Lack Of Free Parking Downtown	Lack Of Enforcement Of Parking
		Chain Main Street Parking To Accommodate More Vehicles	Accessible Parking, Lack Of Access To Parking	Overnight Parking No Coverage At Police Station
		More Benches On Main Street, Repair Bricks On Sidewalks	Allow Parking Overnight On Downtown Streets	
		Manage Overnight Parking More Responsibly	Street Parking Overnight	
		Eliminate Meters Downtown		
		Park On Main Street; Across From Simoneau Plaza – No Parking		
		Better Parking In The Downtown Area		
		Parking At Library		
Downtown Restaurants	Good Restaurants And Shops Downtown, A Walkable City	More Outdoor Restaurants	Variety Of Business – Downtown And In Suburbs	
	Restaurants	More Night Time Draws; Comedy Club, Independent Theatre Art House	Restaurants	
	Good Restaurants			

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	Great Restaurants; Michael Timothy, Variety Of Ethnic Restaurants			
	Downtown Is Nice; Good Restaurants			
Downtown Organizations	Great Nashua Chamber Of Commerce	Greater Nashua Chamber Of Commerce WIFI Service	Downtown Free WIFI	
	Great Hospitals, YMCA, Rivier College, NCC	Better Communication And Teamwork Among Downtown Businesses	Downtown Historic Commission Formed	
	Strong Downtown Organization; G.A.D.			
Downtown Events	Winter Stroll	Downtown Movie Theater; Re Concord Red River Theaters	Holiday Stroll Used To Have Victorian Theme	
	Downtown Events Like Holiday Stroll, Arts Walk, Taste Of Nashua	Farmers Markets		
	Taste Of Nashua			
Downtown Characteristics	Needed; A Vibrant Downtown And We Are Working On It	Historic Buildings Have Ben Demolished	Very Nice, Dedicated People, Great At Volunteering, Nice Downtown For Restaurants, Etc.	Economic Vitality Of City Is Threatened By Limited Funding Of Schools
	Great Downtown; Makes You Feel Safe	Downtown Improvements	A Safe And Attractive "Walkable" Downtown	Keeping City Vibrant And Growing; Invest In Major Improvements, Rail Services, Parking
	Downtown/Main Street; Friendly People, Safe City, City Government Is Accessible	Holman Stadium Into Civic Center	Downtown Nashua – Main Street (Am Missing The Past More Vibrant, Commerce Filled Atmosphere)	

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	Diversity; A Real "City" With Small Town Feel	Back To The Basics; More Arts And Sciences, Library Activities, Family Activities And Affordable Solid Use Of Holman Stadium	Downtown Is A Real Asset	
	A Small Step Being Taken; Artwork Shown In Empty Windows	Downtown Nashua Is Special	Walkability, Affordability, Starter Homes	
	Historical Preservation Is Important	Downtown Business For Everyone	Lack Of Foot Patrols Downtown (Police)	
	Historic Buildings Are Taken Care Of	More Pedestrian Areas In Downtown	Homeless Mentally Ill Downtown	
	Nashua Gateway To The Arts	Pedestrian Safety Downtown	Homeless People In Library	
	Healthcare Facilities	Make Better Use Of Waterfront Downtown	Quality Of Neighborhoods , Downtown	
	Great Place To Raise A Family	Riverwalk		
	Vibrant Downtown Brought Us To Nashua (Including Main Street Baseball, Mine Falls)	Beautify Areas Along River, Make It A Draw		
	Main Street	Stronger Tourism; Reasons Why Nashua A Destination		
	Good Downtown	Promoting Nashua Uniqueness, I.E., Its Brand		
	Downtown	Continuing/Improving The Vibrancy Of Main Street		
	Beautiful Downtown	Clean Up Nashua From Hudson Side		
	Vibrant Downtown	Downtown Characteristics		
	Downtown			
	The Downtown Area With Shops And Activities, Meetings Like These			

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	Downtown Is Good Mix Of Retail And Restaurant			
	Churches			
	Hospitals			
	Banks			
	Colleges			
	High-Tech Downtown			
	Electronics			
	Main Street/Downtown			
	Downtown			
	Downtown			
	Great Downtown			
	Downtown Area That Supports Independent Shops, Restaurants, Library And Theatre			
	Great Place; Diversity In Business, Great Small Family Business To BAE, Oracle As Examples			
	It Used To Be A Great Place To Live			
	City's Potential For Growth, Standard Of Living			
	Downtown			
Traffic			Traffic	General Cleanliness
			Traffic	Too Many Traffic Lights (Lack Of Engineering)
			Streets, Traffic Safety, Trash Pickup, Nashua's Image	Traffic

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			Ward 1 Friends Do Not Want Another Rotary	The Running Of Red Lights At Exit 4; Cameras To Catch Same
			Safe Streets Allow Exercise	High Speed Traffic
			Streetlights	Crime, Traffic Speed
			Changes In Traffic Control; Lights Now Yellow For Only 3 Seconds, Too Short	
			Impact Us Traffic; Should Flow, No Backups, Several Problem Spots; Burger King, Amherst Street, Etc.	
			Cars Driving Too Fast Especially Near Schools	
			Traffic Access To Downtown	
			Traffic	
Arts/Facilities	Arts/Culture	Re-Establish Local Theater	Arts Fund Raising	Better Parking Control For Events At Keefe
	Public Library	Better Arts Venues	Great Library	Need Auditorium/Arena
		Theater For Arts Downtown Area Would Bring More Customers To Restaurants And Businesses	Quality Of Performing Venues (Keefe, Court Street)	Rumors Of Sale Of Court Street Theater
		"Higher Level" Entertainment (For Lack Of Better Term) I.E., Professional Theater, Old American Stage Festival, My "Known" Actor, Etc.	Lack Of Investment And Support Of Court Street Building	Loss Of City Support Of Court Street Complex
		A Vibrant Theater Community	Holman Stadium; Cover It!	The Two Theaters In Town; Elm Street And Court Street, Need Improvement
		Need Cultural Center		

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		Put Back Movie Theater In City Limits; We Have None In Nashua		
		Upgrade Keefe Auditorium, Arts		
		Concerts At Holman Stadium		
		Keefe Auditorium Updates To; Bathrooms, Lighting, Acoustics		
		Need Proper Auditorium; Other Towns (Concord, Plymouth, Keene) Have Far Nicer Facilities		
		Need Cultural Centers In City; Music Arts		
		Civic Center		
		Refurbishing The Janice Streeter Theater		
		Upgrade Court Street		
		Arts Center, More Cultural Activities, Expansion Of Recreational Facilities, Swimming Center, Further Development Of Greeley Park		
		More Parking For Library/Court Street Theater (Indian Head Bank Lot Not Allowed)		
		Look Into Getting Kearsarge Foundation Matching Money For Auditorium		
		Need For A Theater Showing Foreign Films		
		Good Local Venues For Performers		
		Concert/Arts Hall		

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		A Decent Performance Space For Concerts, Plays, Musicals, Dance, Etc.		
		Arts Venues Downtown (Small)		
		Improved Venues For The Arts		
		Improving The Arts Facilities; Especially For Smaller Theater Groups (Court Street)		
		Art Cinema		
		Better Facility For The Arts Now Performing Arts Center, Elm Street Theatre Needs Improvement (Hot)		
		Improving Arts Facilities		
		Better Performing Arts Facility		
		Downtown Performing Arts		
		Performing Arts Facility (Large Venue)		
		Arts Venue Programs		
		The City Needs To Improve Court Street Theater And Keefe Auditorium Including Parking		
		A Performing Arts Center; State Of The Art!		
		Performing Venue Downtown		
		Arts Facilities, Need For Better Auditorium For Symphony		
Arts/People	Vibrant Theater Arts Community	More Intergenerational Activities To Make Up For Lack Of Extended Families	The Arts Concerts And Theater, Baseball	Outstanding Art Gallery At Rivier

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	Location; One Hour To Boston, Shore, Mountains, No Extreme Weather (Usually), Arts & Architecture	Encourage Elderhostel/Exploritas Type Groups To Come To Nashua	No Night Life	
	Family Oriented	More Arts Programs, I.E. Kid	Ability To Provide Services To Various Cultures	
	International Sculpture Symposiums	Summer Theater In Greeley Park	No Arts And Science Center	
	Good Community, Good People	Artist; Live/Work Space	Best Kept Secret Is The College Art Gallery	
	Cultural Diversity	Preserve And Maintain Parking And Green Spaces, Support Public Art	Focus On Art And Culture History Of Nashua	
	Prolific Cultural Scene	An Arts & Culture Commission		
	Thriving Arts Community			
	Relate To The Arts As Others Do			
	Young People Leave Nashua; Need To			
	Actor Singers			
	Nashua Symphony Orchestra & Chorus			
	Actor Singers			
	Granite State Barbershop Chorus			
	Spartan Drum & Bugle Corps The Arts; Visual Arts, Performing Arts, Arts History, Architecture			
Public Transportation	Transit Buses	Public Transportation Toward South	City Buses	
	Efficient Travel Transportation	Available Excessive Universal Transportation For City Older Adults And Elderly	Boston Express	

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		Develop City Bus Schedules And Services	Lack Of Public Transportation Out/In Of Nashua, Sidewalks	
		Improved Taxi/Public (Bus) Transit	Bus Stops In Dangerous Areas	
		Safe Areas For Bus Stops	Transportation	
		Transportation Options That Meet Varied Needs		
		Need Trolley Or Tram From Welcome Center To Downtown		
		More Availability Of Transportation Services To Urban Centers; Boston, Cambridge		
		Improvement; Transit; Better Bus Routes, Parks; Enforce Dog Lease Laws And Waste Pickup, Repaint The Road Lines More Often, Parking Garage; Too Many Empty Spots Are Reserved, Downtown		
		Adult Transportation		
		Expanded Public Transportation To Surrounding Communities; Merrimack, Hudson, Hollis, Brookline, Litchfield		
Build Broad Street Parkway		Build The Broad Street Parkway		Let Voices Decide On Broad Street Parkway Not Aldermen
		Complete Parkway		

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		We Really Do Not Need Parkway Only A Second Crossing Of River		
		The Broad Street Parkway, But Please Put Back The Bicycle/Pedestrian Path Ono The Bridge		
		Finish Broad Street Parkway		
Bike Issues	Bike Path Along Railroad Track Near Nashua Tennis To Greeley Park	More Sidewalks Ability To Walk More Rather Than Drive, Bike Paths, South Nashua		
	Transit Alternative Transportation	More Sidewalks And Bike Paths		
		Bike Lanes		
		Bike Lanes Has Improved Somewhat		
Housing	Prices Of Homes Were Cheaper Than Massachusetts	Affordable Housing		Lowering Home Values And Raising Taxes
		Affordable Family Homes, Neighborhoods, Starter Homes For Young Families In Quality Neighborhoods Without Large Mortgage/Debt		As A Realtor, And A Homeowner, Concerned About Property Values Declining
Rail		We Don't Need And Can <u>Not</u> Afford The Parkway Nor A Train Station Before We Can Afford Trains	No Train	Stalled Commuter Rail Negotiations With Proposed Nashua Landing Developers
		Commuter Rail	A Rail Link To Boston Causes Me Concern	Rail Link To Boston Will Bring Many Problems
		Rail To Boston		
		Commuter Rail Service To Boston		

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		Train Service		
		Need Rail Service		
		Rail Service		
		Government; Too Many With Own Agenda; Do Not Have Best Interest Of City As Priority, Would Like Rail System		
		Commuter Rail To Boston And North		
		Easier Access To Boston; Railroad. Boston Has <u>As Much</u> But We Are So "Separate" From All It Offers		
		Train Service; To Avoid Route 3 Traffic		
		Rail Service To Boston		
		Commuter Rail		
		Rail Connection To Boston		
		Get Train Service		
		Train To Boston		
		Train; Commuter To Boston		
		Train Service North & South In NH And MA		
		Trains		
		Mass Transit To Lowell, Review Traffic Light System		
		Rail Service To Boston		
		Enhanced Public Transportation To Rain/Rail		
		Commuter Rail		
		We Need Commuter Rail!		

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		Lets Try The Train For 5 Years Before We Spend For 2 Stations		
		Commuter Rail; Lowell/Boston		
		Commuter Rail		
Street Cleaning (Snow Removal)		Better Place To Live, Better Snow Removal, Plowing, Sanding	Good Road Clearing And Maintenance	
			Snow Plowing	
Safe Streets	Triangle Manhole Covers, Roundabouts	Quality Of Roads, Paving	Traffic, Crime. Street Paving	Roads And Traffic, Economic Planning Of The City; Maintaining He Quality Of Life
	Well Maintained Roads	Pave Streets More Often	Roads	Deterioration Of Infrastructure (Roads)
		Paving	Infrastructure; Roads	Road Repair
		Accelerated Street Paving Program	Quality Of Roads	Poor Road Maintenance
			Quality Of Roads	Condition Of Roads
			Raised Crosswalks Are Costly To Maintain And The Money Could Be Better Used	Poorly Maintained Roads
			Rely On Safe Roads For My Commute And My Kids Bus Ride To School	Potholes
			Roads; Poor Surface Betters My Vehicle (Sunken "Manholes")	
			Traffic Flow, Parking Downtown; None	
			Roads And Infrastructure	
			Many Roads Need Repaving And <u>Line</u> Painting!	

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Jobs	Good Jobs	Economic Development For Downtown/Main Street, More Diverse Employment/Business Base	Jobs, Jobs, Jobs!	Need Professional Jobs For Our Professionals, Business Incubators
	Job Opportunities	Business Investors (Incubator) Especially In Clocktower And Up To Mine Falls		Need More Jobs
	Good Future, Potential Employment Nearby	More Job Opportunities In Various Fields		Increase In Unemployed Young People Hanging Out On Street
	Work In Downtown	Jobs; More Industry/High-Tech, Less Retail, Environmental; Jobs Supplying Good Wages To Individuals Of All Education Levels		Are We Doing Enough To Attract/Keep Jobs
		More Effort To Save/Add Good Jobs		Affordable Housing And Jobs
				The Lack Of Jobs In The Area Is A Bid Concern. We Need To Promote Business Opportunities In Nashua To Draw Young Professionals And Families Into Nashua
No Sales Tax	No Sales Tax			
	No Sales Tax			
Pennichuck		Buy Pennichuck Now		Acquire Pennichuck
		Ownership Of Public Water System		
		City Ownership Of Water Supply		
		City Owned Water Supply		

CATEGORY	WHAT QUALITIES OF NASHUA MAKE IT A GREAT PLACE TO LIVE? (GREEN)	WHAT QUALITIES, SERVICES OR FACILITIES WOULD MAKE IT AN EVEN BETTER PLACE TO LIVE? (YELLOW)	ON AN AVERAGE DAY WHAT THINGS ABOUT THE CITY IMPACT THE QUALITY OF YOUR LIFE? (BLUE)	IN THE AREA WHERE YOU LIVE, WHAT CAUSES YOU THE GREATEST CONCERN? (RED)
		Completion Of Pennichuck Acquisition And Construction Of Broad Street Parkway		
		Buy Water Supply		
Tolls				Having To Pay A Toll To Go Further Into New Hampshire
				Please Don't Ever Allow Any Tolls On The Massachusetts New Hampshire Route 3 Border
Ward Specific		Traffic Going Towards Hudson Every Night Is Bumper To Bumper Down Hollis Street – Maybe Another Bridge To Hudson?	Traffic On Concord Street	No Sidewalk E. Dunstable Road, Speed Of Traffic On East Dunstable Road, With Number Of Walking Traffic
		Repaving Of Bicentennial Ave	Congestion On Main Street	Traffic Amherst Street Corridor From Library Hill To Merrimack
		Infrastructure; Spit Brook, Ridge Road, South Western	Traffic On Access Roads, I.E., 101-A/Amherst Street	Speed On Hills Ferry Road
		Specific Intersections	Broad Street Needs A Second Rotary At Broad And Dublin	Railroad Tracks On East Hollis Street
	Rail Trail		Northeast Boulevard Floods In Same Areas Over And Over	Walking Trail At Dr. Crisp No Lights
				8 Birchwood Drive Is A Dump – Needs City Attention, Henri Burque Highway Enlargement, Need Truck "Jake Brake" Prohibition
				Area Problem Preserve Drive Has Poor Snow Plowing And Sanding

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				On D.W. Highway In South Nashua The Weekend Traffic Is Terrible. Can We Improve Traffic Efficiency On Weekends Especially And Prepare For Impact Of Hudson Development Across The River?
Technology Park (Exit 1)		Development/Promotion Of Nashua Technology Park		Development And Populating Of Technology Park At Exit 1
Exit 36	Access To Highway	Southbound Exit Directly To Pheasant Lane Mall		Traffic In South Nashua (D.W. Highway) Is Horrible (Weekends)
		Exit 36 South!		Driving To Pheasant Lane Mall Terrible On Weekends
		A Mall Exit For Southbound Route 3		
Telegraph	Great Local Newspaper - Telegraph		Daily Newspaper	Support The Telegraph, Support Downtown
			Reading The Nashua Telegraph	
Zoning Density And Neighborhoods		Better Neighborhood Protection Re: Over-Development, Lot Stuffing, Etc.	Over Development	Zoning Variations Not Good!
		Better Control Of Zoning – Currently 9 Birchwood Is Operating As A Boarding House. Better Snow Plowing Of Sidewalks In Winter	The Historic Millyard - Signage	Zoning, Housing, Code Enforcement
		Stricter Zoning Regarding Strip Malls	Traffic Especially At Peak Times	Overly Tight Zoning

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		Moratorium On Malls On Amherst Street – Megamalled To Death – Affects Downtown	Cutbacks In Available Services/Supports Due To Budget Constraints (State Issue, Move Down To Local Issue)	Developers Dividing Lots To Build Houses That Don't Fit Neighborhood – North End
		It Would Be Great To Expand Public Transportation On Sundays For Residents Who Don't Have A Car	Inadequate Financial Response Due To Inadequate And Unfair System To Raise Funds	Poor Zoning – Houses Being Allowed To Be Built In People's Side Yards, Back Yard, Front Yards – Bad Idea For Nashua
		City Focus On Tree Streets And French Hill		Overdevelopment Of Neighborhood
				Traffic Due To Increased Housing In The Southwest Quadrant
				Live In West End Of Rt. 111 – Zoning Uses; Building/Retail, Land Use Worries Our Neighborhood
				Over-Development, Overcrowded Schools, Explosion In Population Growth, Traffic
				Traffic Flow Downtown
Infrastructure		Take Better Care Of The City Infrastructure	No Sidewalks Or Unmaintained Sidewalks	Power Outages

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		Power Lines; Put Them Underground, Continued Power Loss Issues	Lack Of Clean Sewers	D.W. Highway Needs Rail, Road Expansions – Business Should Improve. Help Keep Business Area Separate From Residents On Other Side Of Route 3
		Burying Cables In Historic District	Longer Hours At Post Office, City Hall For People That Work 8-5	Broad Street Parkway Would Be A Waste Of Money And Resources
		Put Cell Tower On Kathy Sullivan's Farm Or In My Backyard		
		Sewerage Bills Should Be Part Of City Tax Bill. Federal Tax Would Be Lower		
		Nashua Owns The Sewerage Plant		
		Public Access Cable Channel		
		P.O. Gone – Let's Not Be Just Another		
		A Post Office With Safe And Lots Of Free Parking		
Specific Neighborhood Issues	Three Weeks Ago Mine Falls Dam Was Damaged And Not Repaired. Major Reason For Flooding This Week	Improvement Of French Hill, Tree Streets Neighborhoods	Tree Streets Could Be An Important Focus – Historically	Corner Of Tinker And Manchester Street Cars Cut Corner All The Time
	Distinct Neighborhoods	Once A Year Ward Meeting	Darkness Downtown	Nobody Takes Care Of Rail Right-Of-Way (Trash, Etc.) – Whose Problem Is It?

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		Clean Up West Hollis Street; Trash In Yards, Housing Upkeep	Services; Trash, Roads (Plowing), Schools, Sports Facilities, Library	General Observation – City Does Projects Well But Tends To Clack Off On Regular Upkeep (Roads, Fields, Bldg)
		Rotary Of Nashua North Should Be As Nice As The One At Rivier College	No Bike Lanes – Cannot Get To Grocery Store From My House	Threat Posed By North Bridge Proposal
		Increasing Pedestrian Areas, Clean-Up Of The Neighborhood	Bus Stops Not Shoveled	Ridiculous Flood Insurance
		I Would Like To See A Stricter Recycling Code/Laws In Nashua		Flood Insurance
		Pick Up Recycles Every Week		Flood
		Recycling At My Apartment Complex		Water Runoff In Neighborhoods Where Development Grew Beyond Capacity Of Current Infrastructure
				Flood Issues
				Meadowview Estates Barrington Ave. Easement
				Need For Stop Signs (3-Way) At Fairmount & Charles
				Near Pennichuck Middle School; Slow/Delayed Removal Of Snow And Debris On Sidewalks Where Kid

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				Debris When Students Must Walk On Dangerous Road
				Drainage Of Ingalls Street During Rainy Seasons – Always Floods
				Trash Pickup For Condos
				Smells From The (Dump) Transfer Station Landfill
Housing Open Space	Open Land, Green Space Along The River	Use Waterfront Areas As Parks		Growing Number Of Electronic Message Signs On Daniel Webster Highway
		Master Plan		Housing Upkeep On Concord Street – It Is A Historic District And Home Should Be In Nice Condition – Shows Nashua History – Tax Incentives For Upkeep?
		Add Charm		
		Clean Up Parks - Pig Farms		
		Chicken Farms		
		Maximize Impact Of Historical District In City		
		Affordable Housing – Middle Income		
		Historic Buildings Should Be Preserved (Chandler Buildings)? Railroad Station Gone		
School Quality Positives	Neighborhood Schools	Improved Schools		

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	Good Schools – Family Friendly			
	School System			
	Good Schools			
	Quality Education			
	Great Place To Live; Diversity In Schools, Variety Of Programs – Current Direction Is Changing This Position In Both Reality And How We’re Viewed Regionally And Nationally			
	Good Public Schools			
	Education			
	Good Schools			
	Good Schools			
	Schools			
	We Have Great Teachers			
	Schools			
	Educational System			
	Schools			
	Good Schools			
	We Have Excellent Schools			
	Friendly To Home-Schoolers			
Class Sizes		Adequate Amount Of Teachers To Keep Class Sizes Low At All Levels		Large Class Sizes With Our Diverse Population Is Bad Idea – Needs Will Not Be Met
		A Strong Education System, Quality Teachers And Reasonable Class Sizes		Need To Keep Class Sizes Small

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School Budget		I Think We Need More Adequate Funding For Our Education Needs	Educational System Issues, Concerns Over City Budget – Special Education System	School Budget, School Quality, Cuts In High School Opportunities, Increasing Class Sizes, Cuts In Extracurricular Activities
		More Support For Education	The Declining Budget For Education - Making Due With Less But Providing More Services	School Budget Funding, Employee Healthcare Funding
		Maintaining School Quality Despite Budget Crisis	Lack Of Funding And Priority For Education	My Greatest Concern For Our City Is Our School System. I Have Lived In Nashua Since 1966 And Have Seen Our Schools Significantly Deteriorate Over Time. I Am Actually Not Thrilled My Two Girls Attend Nashua Schools. I Would Be Willing To Do Whatever I Can To Help Improve This Situation – Stephanie Kamin, Stephanie Kamin @Baesystems.Com
		Investment In Our Schools	Frustrating To Have To Fight Year After Year To Fund Schools	Why Have We Cut The City's Contribution To The Schools!

CATEGORY	WHAT QUALITIES OF NASHUA MAKE IT A GREAT PLACE TO LIVE? (GREEN)	WHAT QUALITIES, SERVICES OR FACILITIES WOULD MAKE IT AN EVEN BETTER PLACE TO LIVE? (YELLOW)	ON AN AVERAGE DAY WHAT THINGS ABOUT THE CITY IMPACT THE QUALITY OF YOUR LIFE? (BLUE)	IN THE AREA WHERE YOU LIVE, WHAT CAUSES YOU THE GREATEST CONCERN? (RED)
		More Financial Support For The School System		The Budget Process; Current Superintendent And Board Of Education, Board Of Aldermen And Mayor – Why Doesn't The Mayor And Board Of Aldermen Just Give The Board Of Education And The Superintendent The Bottom Line And Allow Them To Make It Work
				Need More Focus On Education
				Cuts In School Budget (Sports, Course Selection, Music/Arts), Poor Drainage, Development (Too Much), Pay To Play
				School Budget
				Schools Need Significant Investment
				Current Education Budget Is Driving Those With Means Into Private Schools
				The Need For Support Of The School System
				Not Investing In Education Will Negatively Affect Our Economic Community
				Quality Of Education In The 2010-2011 (Year)

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Gifted Programs		Gifted Kids Are Being Neglected		Development of Gifted Programs and More Opportunities for AP Courses, Cut Study Halls At High Schools
				Development Of "Gifted" Kids (Not Just Special Needs)
School Facilities		Upgrade The Computers And Technology At Elementary Schools	Refurbish The Schools	
		Capital Improvement In All Elementary School Buildings, Heat, Paint, General Maintenance		
Education Miscellaneous		Get Rid Of NECAP Testing In October – Why Not June?		Continuation Of Local Elementary School – Mount Pleasant
		Less Credits Will Mean No Band		Less Bullying In Middle School
		Revamp Educational Program, Merit Versus Tenure		Need A Charter School
		Change Administration At High School		Downgrading Of The School System Because Of Failure To Perform By Others In The Past
		Why Do We Sell Nashua Schools Short? Nashua High Schools Have More AP Courses Than Any Other Schools In The State – Tell The Story		

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General School Quality Concerns		Better School With More Services	Constant Worry About The State Of Our Educational System	Middle Schools Are Considered Step-Children Of System,
		Safe & Healthy School Facilities (And Clean)	Schools, Educational System, Solid Services; Extras, Sports, ,Arts	Question In Quality Of Nashua Schools – Deteriorating?
		Improve Education System	Schools And School Activities	We Are Permitting Our High Schools To Deteriorate With Study Hall Warehousing
		More Programs For Young Adults And Children, Great Location	Education, Especially High School Level	Cutting Of Credits For High School Very Frustrating
		Quality Education Impacts Economic Health Of The City And Our Neighborhoods	Education	The Future Of Education For Our Children
		Better Education For The Public Schools	Clean And Safe Schools, Clean And Safe Parks	Fear Of An Inadequate Educational Future Of My Kids
			School System And Activities, South Nashua Retail Traffic/Congestion	Educational System
			Education	Concern That Schools Are Considered For Direct Consumers Only
			Education Impacts Us All	
			The People I'm With, Education	
Higher Education	Colleges	Professional Schools – Nothing In New Hampshire, Law School, Medical – Only Dartmouth	Rivier College Is Important Part Of The Community	
	Number Of Colleges	Promote Higher Education Within The City		

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Crime Issues	Family Oriented And Focused	Larger Police Force		Better/More Code Enforcement
	We Don't Have What I Had – Not Keeping Us Here	Focus On Crime In Some Neighborhoods		Possible Gang Infiltration
		Ward 7 Need Neighborhood Watch		Safety Issues
		Nip The Potential Gang Problem In The Bud		Safety Of Neighborhoods
				Drag Racing
				Vandalism, Excessive Speed Of Traffic
				Drugs
				More Police Presence In French Hill; Too Many People Hanging On Street Corners
				Speed Enforcement On Neighborhood Streets
				Crimes
				Traffic Control, Proper Use Of Road Development, Keeping Nashua Streets Safe In Neighborhoods
				Peaceful Neighborhood Not Being Monitored Zoning Laws, Speed Limit On Henri Burque, Trucks On Henri Burque
				Drug Traffic Stopping At Project For 10-15 Minutes, Radios Blaring And Leaving
				Better Police Presence In Neighborhood

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				Crime In The North End
				Young Adults With Nothing To Keep Them Busy. Also Too Many Do Not Have Parents Around
				Growing Safety Concerns In My Neighborhood
				Road Conditions And High Speed Of Traffic, Broad Street Project
				Graffiti
				Graffiti
				Major Drive Project Tenants Blocking Residents' Driveways
				Graffiti
				Ward 7 Speeding Down Streets, Trash Around River
Government And Information	Library, Churches	Centralized Location Where Citizens Can Go For Information On Community Resources	Information	New 21 st Century Library, Protect Natural Resources
	Churches, Elm Street Audit. Library, Court Street Theater	Improve City Website	Bed Bugs In Library	Need To Do Better Job On Public Relations For Things We Do Well
	Jobs	Information Is Hard To Find. City Website Is Hard To Navigate. Downtown Information Is Minimal Anywhere, Better Webs, E-Mail, Communication	Volunteer Opportunities Published	Higher Property Taxes – Less Services
	Visibility And Dedication Of Our Mayor	Better Communication About City Resources	Have Trouble Finding Out What Is Going On	Cut Waste

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	Opportunities To Get Involved	An Updated Technologically Savvy City	Competency Of Other City Employees	Real Estate Taxes For Condominiums
	Lower Taxes	More Transparency In City And State Government, People Who Try To Get Involved Aren't Always Appreciated	All Of The Events Need To Have Groups In Them	
	Aldermen Who Watch The Dollars	Non-Union People Need More Representation In City Government	The "Do Gooder" Attitude Of The City Government. I Don't Want To Live In A Nanny State That Tells Me What Is Best For Me And Institutes Costly Programs Because The Government Knows What Is Best For Me	
	Low Taxes!, Spending	More/Better Jobs	The Amount Of Property Taxes I Pay Impact My Lifestyle	
	Low Taxes	Better Negotiation On Part Of City On Union Contracts	Low Taxes	
		Political Structure	Wasteful Taxes And Spending	
		Better Communication Between The Different Areas Of Government And The Community	High Taxes	
		More Open City Government Process, Uneven Application Of Ordinances And Regulations		
		Nashua Needs To Provide More Entry-Level Employment Opportunities For Residents		

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		Young Professionals – Professional 20's Leave The Area For Opportunities Elsewhere, Support For Families Who Fall Between The Cracks From School To Social Services		
		Protect Property Values		
		Look Close At Budget		
		Keeping The Cost Of Government Low To Keep The Property Tax Liability In Check		
Advocacy Groups	Greatest Regional Senior Center In Nashua	More Free Senior/Family Activities	Mentally Ill Need A Place To Go. Did Have Gathering Center	Lack Of Planning For Future Increase In Numbers Of Seniors In Nashua
		Senior Center Support/Subsidy	Active Senior Center	Need Ombudsman For Elderly Issues In City
		Local Veterans Services	Elderly Units Safety	Elderly Services
		Increased Support Services For Seniors That Matches The Growing Number Of Seniors Who Need Those Services	Involve The Kids	Youth Services
		More Activities For Children And Families	Lack Of Young People In City	Keeping Young People 20-30 In The City
		Ask The Question How Does This Project, Decision, Law, Etc. Impact The Youth Of Nashua (Is It More About The Adults Or The Children We Are Supposed To Be Preparing For Future)	Careless Drivers – Often Using Cell Phones	Youths On Skateboards Around Public Buildings (Large Groups)

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		Dog Park	Loud Music From Vehicles, Speed, Idling Vehicles At Keefe Auditorium	Animals; Walking, Not Picking Up After
		Dog Park (Open Land Fenced For Pets To Play)	Aggressive Addressing The Running Of Late Yellow And Red Lights	Dogs That Bark Any Time Of The Day Or Night And Excrete On Your Property Without Owners Cleaning It Up
		Enforce Pooper Scooper Laws	Neighborhood Quality	The Homeless People That Live Under The Freight Van On The Railroad Right-Of-Way
		If Nashua Continues To Welcome Refugee Families To Our City We Need To Be Better Prepared In Providing The Supports That They Need!	Homey And Friendly Neighborhoods, Dog-Friendly, Mine Falls Park	
		I Believe We Need Address The Multiple Languages Spoken In Nashua. Are We Providing Services For All Residents In Nashua	Too Many Homeless People In Library	
		Better Support To "Enculturate" Our Citizens Especially Those Who May "Push" Current Service	Lack Of Resources After Agreeing To Take In Refugees	
Why I Like To Live In Nashua	We Get To See Every Presidential Candidate, Smalltown Feel, Friendly And Nice People	Clean, Safe City	Diversity Of City	Lack Of Commitment To Future

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	Nashua's Sense Of Community And The Schools And Services That Overlap (Pal, Little League), Library, Holiday Stroll, Nashua Has A "Small Town" Appeal Where People See This Neighbors In Different Activities	More Community Involvement From All Residents, Greater Feeling Of Actual Impact	Great Place To Love	
	The People	Reasonably Priced Neighborhood Markets	I Love Nashua And The People	
	Its People	Better Neighborhood Protection, I.E., No Lot Stuffing And/Or Overdevelopment In Older Neighborhoods	Courtesy And Respect Is Needed!	
	People	Continue On Path Of Honest, Civil, Meaningful Debate At Aldermanic Level Instead Of The Old Jerry Springer Show!	City Safety	
	Clean Environment	Proximity To Boston And Facilities	Location (Massachusetts Border)	
	Proximity To Boston		Convenience To All Necessities, Convenience To Major Highway	
	Layout Of The City		Great Location	
	Great Community, Convenience, Lots Of Different Business		Proximity To Boston/Massachusetts	
	Easy Access To Necessities; Grocery Store, Doctor, Dentists, Some Entertainment, Muriel			

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	Pride In People's Homes And Yards, Lots Of Home/Yard Services, Pet-Friendly			
	Safe City			
	Simple Things Kept Simple, Neighborliness And Civility As Part Of Civic Culture, Friendly And Helpful Municipal Employees, Top-Notch Police Force And Firefighters			
	A Sense Of Community			
	Overall Safe City			
	Safe Town, Nice People			
	Feeling Safe In My Neighborhood			
	Safe, Nice Place To Raise A Family			
	Neighborhoods, Sense Of Community			
	Feel Safe For Myself And My Family			
	Safe Place To Live			
	Feeling Safe In My Home			
	The Community Feeling			
	Feeling Safe In My Neighborhood			
	Quality Of Living			
	Economic Diversity, Services For Less Fortunate			
	Shopping Spread Around Not All In One Area			

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	Diversity Of City Relative To The Rest Of The State			
	Low Crime Rate, Excellent Police And Fire Departments, Little Traffic Congestion Except D.W. Highway. Need Exit 3,6,5,1			
	Safety, Public Services; Fire, Police, Emergency, Trash Collection, Snow, Access To Shopping And Entertainment, Quiet Neighborhoods, Nice To Raise Children, Good School System, Good Roads, Hospitals; Healthcare			
	"Pennichuck Chuck" Groundhog			
	Good Infrastructure, Well Maintained, Fairly Good Zoning Requirements, Neighborhoods, Maintains Historic Aspects, Good Park System			
	City Hall Plaza, Etc.			
	Proximity To Boston			
	Access To Massachusetts And New Hampshire Airports			
	The Way Various Community Groups Work Together For A Common Goal			

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	I Have No Issues With Most Of The City's Services; Trash Pickup, Etc. I was also Very Impressed with the Way the City Responded to the Huge Power Outage after the Ice Storm a Few Years Ago. Plowing, Etc. Are All Great			
	Environmentally Conscious			
	Greeley Park, Wide Streets			
	Near Seacoast, Mountains, Very Active Arts, Music, Near Place Of Work (Ma), Somewhat Rural, Nice Downtown, Rivier College			
	Location; Not Far From Seacoast, Mountains, Boston			
	Proximity To Boston			
	City/Country Environment			
	Close To Ocean, Mountains, Lakes, Boston Airports			
	Geography; Close To Mountains, Seacoast, Boston, Family Is Here; Living And Deceased, This Is Home			
	Close To Boston, Close To Mountains			
	Proximity To Boston, Lakes/Ski Areas, Ocean/Beaches			
	Location; 1 Hour From Boston, One Hour To Ocean			

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	Location; Small City "Feel", Close To Boston, Airports			
	Location			
	Location To Larger City			
	Close To Boston Metro			
	I Believe We Are Trying To Work Together			
	City Has A Town Like Atmospheres			
	Small Town Feel			
More Positives	Small Community, Safety, Recreational Space, Retail Convenience, Nice Downtown, Great Library	Wide Variety Of Churches	A Great Senior Center	
	N.H.S. North Culinary, Senior Dinner, Active Recreational; Youth Sports, Clubs, Non-Profits	Mine Falls Soccer Fields Need Better Upkeep	Government Officials Area Accessible – Very Nice	
	Diverse Population, 2 Best Hospitals, 2 Great Parks, Neighborhood Parks, Good School System	An Accessible Mayor	Reliable Utilities	
	Community Involvement; Social Services, Rotary, Volunteers	Fire Department Based 911 EMS System	Great City Services, Great Neighbors	
	Great Meals On Wheels In Nashua	Good Police	Lack Of Crime	
	Comfortable Neighborhoods	A Brand New 21 st Century Library Facility	Ease Of Shopping	
	Services Provided, Hospitals		Easy Access To Everyday Needs; Doctors, Hospital, Shopping, Restaurants	
	Access To Excellent Medical Care		Things Get Cleaned Up, Fixed Quickly	

CATEGORY	WHAT QUALITIES OF NASHUA MAKE IT A GREAT PLACE TO LIVE? (GREEN)	WHAT QUALITIES, SERVICES OR FACILITIES WOULD MAKE IT AN EVEN BETTER PLACE TO LIVE? (YELLOW)	ON AN AVERAGE DAY WHAT THINGS ABOUT THE CITY IMPACT THE QUALITY OF YOUR LIFE? (BLUE)	IN THE AREA WHERE YOU LIVE, WHAT CAUSES YOU THE GREATEST CONCERN? (RED)
	Trash Pickup With Recycling Services That We Currently Have		Chamber Of Commerce	
	Good Municipal Services; Fire, Police, Schools, Parks		The Level Of Professionalism Of The City Employees	
	Excellent City Services, Excellent Library		Refuse Collection, Snow And Leaf	
	Low Crime Rate, School System		New Snowplow System Is Great Except They Don't Do Main Street Bridge	
	Good Town Services, Numerous Choices Of Shopping		Snow Is Removed From City Sidewalks Promptly	
	Safe City		Availability Of Quality Healthcare; No Need To Leave The City For Specialists	
	Fire Department		The Feeling That If I Needed The Police Or Fire At My Home They Would Be There	
	Low Crime Rate, Taxes, Size, Population Of City, Good Services; Fire, Police, Medical		Trash Collection And Recycling	
	Great Firefighters		Trash Pickup	
	Visible Police Presence		Police, Fire, School – Educational System	
	Police		Services; Police, Fire	
	Low Crime Rate		Excellent Curbside Trash Pickup	
	Our Police And Fire Departments		Excellent Recycling Pickup	
	Police Department, Fire Department, Greeley Park		Library	
	Public Safety Services			

CATEGORY	WHAT QUALITIES OF NASHUA MAKE IT A GREAT PLACE TO LIVE? (GREEN)	WHAT QUALITIES, SERVICES OR FACILITIES WOULD MAKE IT AN EVEN BETTER PLACE TO LIVE? (YELLOW)	ON AN AVERAGE DAY WHAT THINGS ABOUT THE CITY IMPACT THE QUALITY OF YOUR LIFE? (BLUE)	IN THE AREA WHERE YOU LIVE, WHAT CAUSES YOU THE GREATEST CONCERN? (RED)
	Great Police			
	Quality Of Services Received; Police, Fire, Education, DPW			
	Safe Neighborhoods			
	Library			
	Great Library			
	Library			
	Great Police, Low Crime Rate, Feel Safe, Local Farm Stands			
	Safe Place To Live, Great Police Force			
	Free Programs At Library			

Board of Aldermen

City of Nashua

229 Main Street

Nashua, NH 03061-2019

(603)589-3030

Brian S. McCarthy

President



Date: 03-March-2011

To: Board of Aldermen, Mayor Donnalee Lozeau

Subj: (DRAFT) Top items list from vision 2020 sessions

Dear colleagues:

Per our last meeting, I have collected the thoughts from that meeting regarding our top items into list form. For each item, I have drafted a general statement of what the concern is and a suggested list of next steps for each. I'd like to review this list at our next meeting and finalize it so that we can start the "next steps" with the appropriate groups.

Topic: Upkeep of common areas

We are concerned that our open areas that are not directly attached to a residence or business are not kept clean and maintained. Of particular concern are the "gateways" to the city. The concern extends to litter, weeds, upkeep of plantings and equipment, and graffiti.

Next Steps:

- 1) Meet (Infrastructure Committee) with Parks/Streets to discuss possibilities for maintenance.
- 2) Identify list of problem areas
- 3) Reach out to citizen groups to adopt areas and participate in cleanup efforts
- 4) Meeting (Infrastructure Committee) to discuss use and plans for Holman Stadium

Related issue:

- 1) Need a designated person to coordinate outreach and volunteer efforts
- 2) Concerns about use of outside volunteers in collective bargaining environment

Topic: Zoning, code enforcement

We are concerned with the density and development pressure on our established residential neighborhoods, and with the need to make new development keep with existing character. We are also concerned with enforcement of our zoning and building codes.

Next Steps:

- 1) Meet (Planning and Economic Development Committee) with Community development to discuss

Neighborhood planning and possibilities for same

- 2) (Re)-identify areas of concern
- 3) Find (if possible) materials from previous meetings on this topic
- 4) Meeting (Planning and Economic Development Committee or Board) with Community development to discuss code enforcement, including what level of resources we need to enforce codes.

Topic: Transportation

We are concerned with the orderly development of multi-modal transportation for the community. Specific concerns include:

- 1) The need for commuter rail
- 2) Addressing speed on our streets through education, enforcement, and calming measures
- 3) The expansion of our public transit system
- 4) The condition of our road network

Next steps:

- 1) Continue support for rail efforts
- 2) Meeting (Infrastructure Committee) with Traffic and Engineering to discuss possibilities for passive traffic calming.
- 3) Meeting (Board) with Engineering to discuss Pavement condition index and paving plan.
- 4) Meeting (Board) with Transit department to discuss current state and expansion plans for transit system.
- 5) Meeting (Board) with Nashua Regional Planning Commission to re-present the Transportation study done during the last term.

Topic: Arts

We are concerned that culture and the arts are essential to our success as a community, particularly in the downtown.

Next Steps:

- 1) Meeting (Human Affairs Committee) with the Court Street committee to discuss the performing arts venue
- 2) Meeting (Human Affairs Committee) with the arts commission to discuss future plans

Topic: Web site

We are concerned with what can be done to make the web site [even] more useful to our citizens.

Next Steps:

- 1) Meeting (Personnel and Administrative Affairs Committee) to discuss approaches to the website.

Topic: Economic Development

We are concerned with maximizing the development of a thriving, balanced local economy that provides good employment opportunities. Of particular interest are the downtown, the millyard technology park, and the technology park at exit 1.

Next Steps:

- 1) Continue meetings (Planning and Economic Development Committee) to discuss downtown and millyard/downtown land use issues.
- 2) Continue meetings (Planning and Economic Development and Infrastructure Committees) with services advisory committee to discuss downtown improvement.
- 3) Commission study of downtown issues with parking and traffic flow.
- 4) Meet (Planning and Economic Development Committee) with Economic development, Community Development, Owner to discuss future and possibilities with the Exit 1 Technology Park.

Topic: Local ownership of Water supply

We are concerned that the citizens of Nashua should own their water supply, and that its management should be for the good of the consumers.

Next Steps:

- 1) Continue with Pennichuck acquisition

Topic: Streetscape

We desire a consistent streetscape that is attractive, provides useful access to vehicular, pedestrian, and bicycle traffic, and is easy to maintain.

Next Steps:

- 1) Meeting (Infrastructure Committee) with engineering and others to discuss streetscape, current and what is possible.

The following were discussed a couple of meetings ago, I thought I'd add them for completeness.

Topic: Benefits cost

We are concerned that the single largest economic challenge facing us is the cost of employee benefits, and that we need a comprehensive strategy and consistent policy to address this issue.

Next Steps:

- 1) Meeting (Budget Committee) with administration to examine projected benefits costs

Topic: Financial model

We would like to have a good forward looking financial model to understand the city's position in future years, and to develop policy on reserve funds and other financial management aspects consistent with those projections.

Next Steps:

- 1) Meeting (Budget Committee) with administration to examine existing financial models

Sincerely,

Brian S. McCarthy
Alderman-at-large